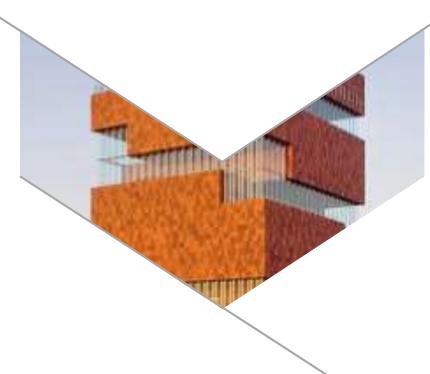




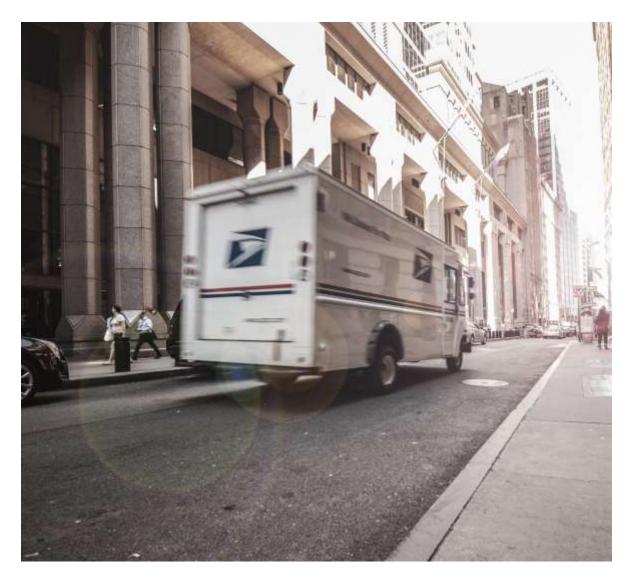
Hannes Lowette







What we do







The magpie

- Bird (black & white)
- Long tail
- Up to ~45cm long
- Wingspan up to ~60cm
- Omnivores
- Intelligent

(Rumoured to be...)

Attracted to shiny things





The software developer

- Human being (black/white/...)
- No tail
- Up to ~220cm tall
- No wings
- Omnivores
- Intelligent

(libraries, frameworks, architectures, ...)

Attracted to shiny things





Is this surprising?

Technology evolves

No recipe for success



We chose this profession regardless ...



Our education ...



Can you design and build a house?



We look for guidance







And we do as they do ...



... until we run into a wall!





But why do we run into that wall?



Join me for an adventure with CHAD* ...

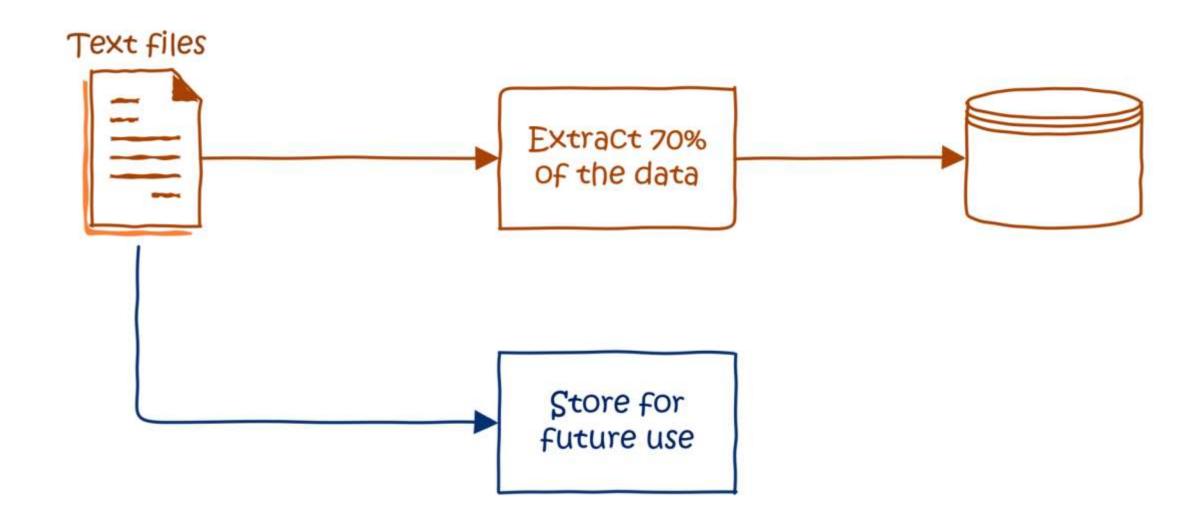


^{*} Any resemblance to actual persons, living or dead, or actual events is purely coincidental.





The case



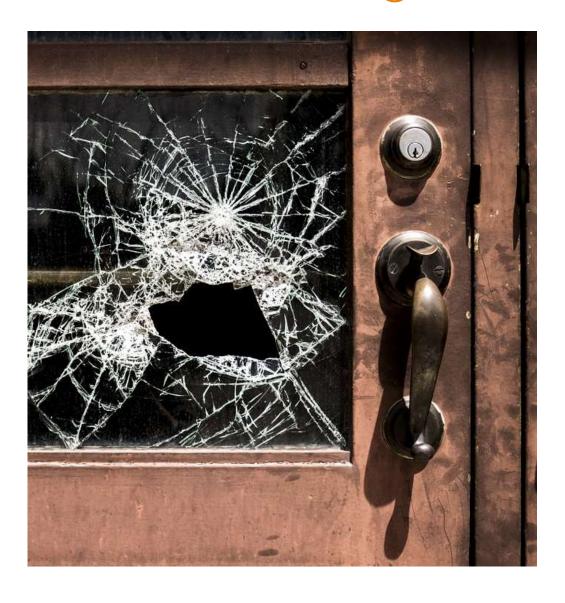


CHAD's solution





What went wrong?



RavenDB

- € Per GB: pretty high
- Maintain the OS
- Maintain the DB engine

The solution

- Took longer to write
- Breaks on file structure changes



What did CHAD forget?

Technical fit

Is this technology suitable to solve my problem?



Technical fit

Ask yourself questions such as:

- Does this help with our problem?
- How does it compare against competitors?
- Is there something that will help us more?
- Is this the simplest thing we can do?
- Does it bring unnecessary costs?
- Is there extra maintenance?





Why did CHAD go wrong?

RavenDB is a database



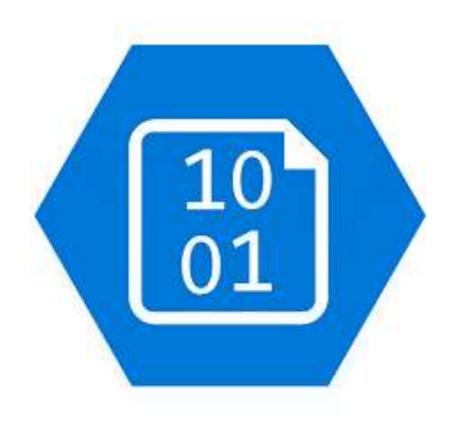
→ If you only use it for storage, it is expensive



What could CHAD have done?

Azure BLOB storage:

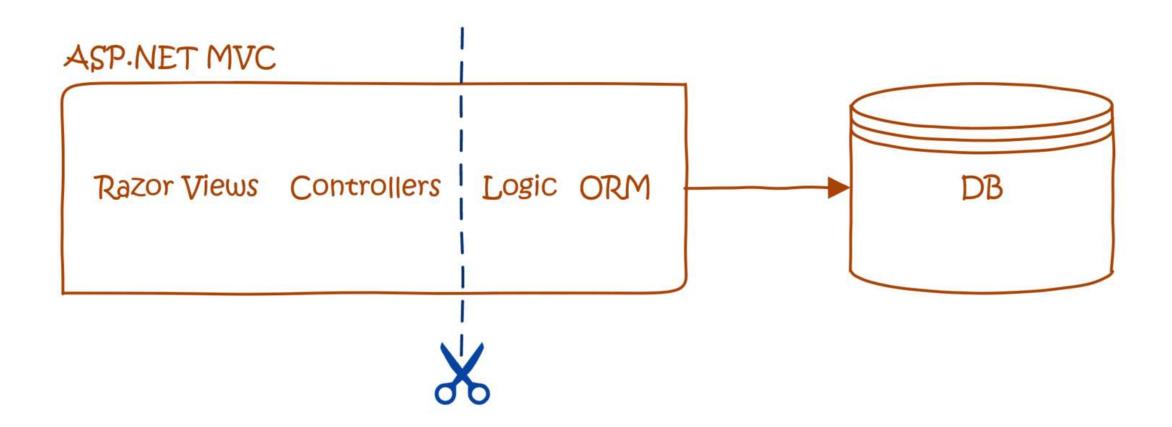
- Easy to set up
- No parsing required
- € per GB: very cheap
- Very robust (and easy to distribute)
- No maintenance needed







The case

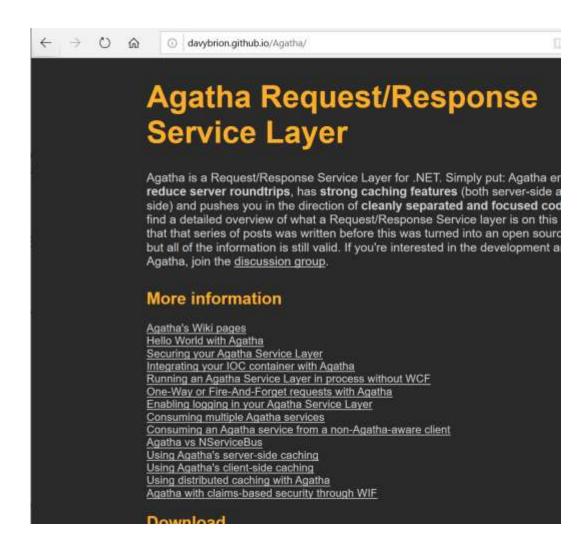




CHAD's solution

Agatha RRSL

- CHAD had experience with it
- Agatha in MVC
 - Solved our issue
 - In process (no overhead)
 - But could move to 'over WCF'
- → Technical fit was OK





What went wrong?



Agatha:

- Mainly maintained by 1 person
- Maintenance stopped in 2013
- → Agatha had become a liability



What did CHAD forget?

Check for warning signs

Can this technology become a risk?



Warning signs

Ask yourself questions such as:

- Who maintains this library?
- Are they still actively working on it?
- Is the source available?
- What licensing model does it use?
- Has the product recently been acquired by another party?



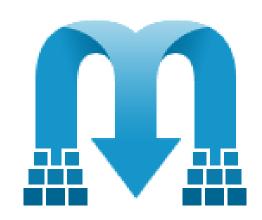


What could CHAD have done?

MediatR:

- Similar functionality
- Open source, Apache license
- Actively maintained (by multiple people)

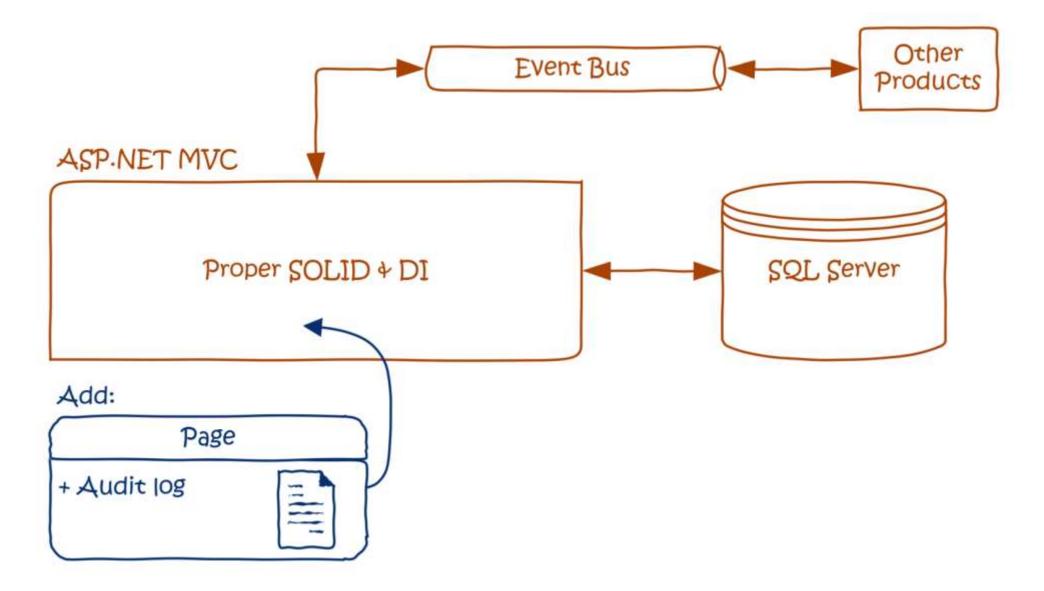








The case





CHAD's solution

EventStore

- → Technical fit was OK
- → No warning signs





What went wrong?

The team:

- Juniors
- Remote contractors
- No EventStore knowledge
- → The team never touched the EventStore stuff CHAD was the only one who worked on that



What did CHAD forget?

Team skills

Can we get everyone up to speed on this?



Team skills

Ask yourself questions such as:

- Do we have the knowledge?
- If not, is the knowledge available?
- Can we teach the team?
- Can everyone work on it?
- What documentation do we need?





What could CHAD have done?

Spread the knowledge:

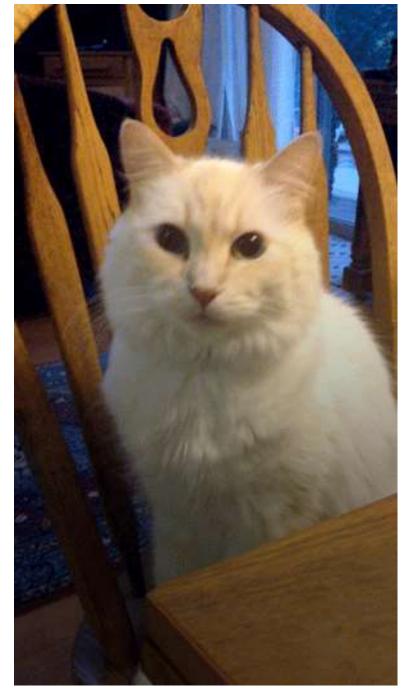
- Teach the team
- Write code together
- Write documentation
- Help others take their first steps





What happened

"We need to stop using Entity Framework"





EF frustrations

- Very slow
- Does too many things
- No control over SQL
- The SQL is very messy
- → True, but ...

```
Text Visualizer
                                                                            0 D X
Expressiona
                 commandText.
 Value
 [Project1].[PersonID] AS [PersonID].
  [Project1].[DepartmentID] AS [DepartmentID],
  [Project1].[Name] AS [Name],
  [Project1].[Budget] AS [Budget],
  [Project1].[StartDate] AS [StartDate],
  [Project1].[Administrator] AS [Administrator],
  [Project1].[C1] AS [C1],
  [Project1].[LastName] AS [LastName],
  [Project1].[FirstName] AS [FirstName],
  [Project1].[C2] AS [C2].
  [Project1].[C3] AS [C3],
  [Project1].[C4] AS [C4],
  [Project1].[CourseID] AS [CourseID],
  [Project1].[Title] AS [Title],
  [Project1].[Credits] AS [Credits].
  [Project1].[DepartmentID1] AS [DepartmentID1]
  FROM ( SELECT
          [Extent1].[DepartmentID] AS [DepartmentID],
          [Extent1].[Name] AS [Name],
          [Extent1].[Budget] AS [Budget],
          [Extent1].[StartDate] AS [StartDate],
          [Extent1].[Administrator] AS [Administrator],
          [Extent2].[PersonID] AS [PersonID].
          [Extent2].[LastName] AS [LastName],
          [Extent2].[FirstName] AS [FirstName],
         CASE WHEN ([Extent2].[PersonID] IS NULL) THEN CAST(NULL AS varchar(1)) WHE
         CASE WHEN ([Extent2].[PersonID] IS NULL) THEN CAST(NULL AS datetime2) WHEN
         CASE WHEN ([Extent2].[PersonID] IS NULL) THEN CAST(NULL AS datetime2) WHEN
          [Extent3].[CourseID] AS [CourseID].
          [Extent3].[Title] AS [Title],
          [Extent3].[Credits] AS [Credits],
          [Extent3].[DepartmentID] AS [DepartmentID1].
         CASE WHEN ([Extent3].[CourseID] IS NULL) THEN CAST(NULL AS int) ELSE 1 END
         FROM [dbo].[Department] AS [Extent1]
         LEFT OUTER JOIN [dbo].[Person] AS [Extent2] ON (([Extent2].[HireDate] IS N
         LEFT OUTER JOIN [dbo].[Course] AS [Extent3] ON [Extent1].[DepartmentID] =
  ) AS [Project1]
 ORDER BY [Project1].[Name] ASC, [Project1].[PersonID] ASC, [Project1].[DepartmentI]
                                                               Close
                                                                               Help
```



What went wrong?

We used:

- SQL server profiler
- Query plan analyzer

We saw:

- DbContext initialization
- N+1 select
- Missing DB index
- Too many fields fetched



Until that day

Entity Framework was magic to CHAD





What did CHAD forget?

Take away the magic

Do you understand how it was built?



Take away the magic

Ask yourself questions such as:

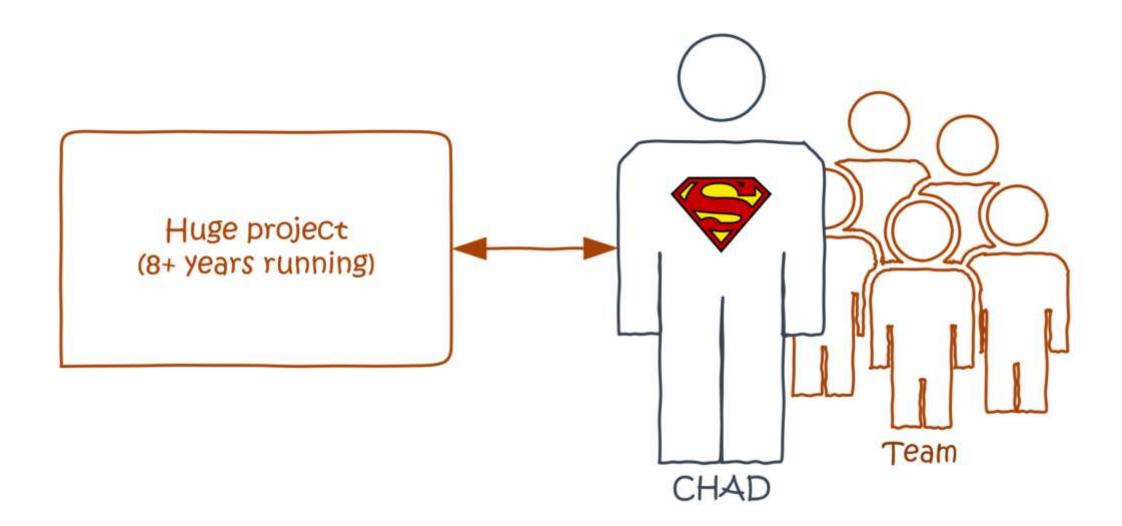
- Do we know how it works?
- Do we understand how it was built?
 - What did the developers use?
 - What concepts are applied?
 - Could we (theoretically) build our own?
- Do we know the effect of our usage?





C3(1) ED The Big Old Project Stary

The case





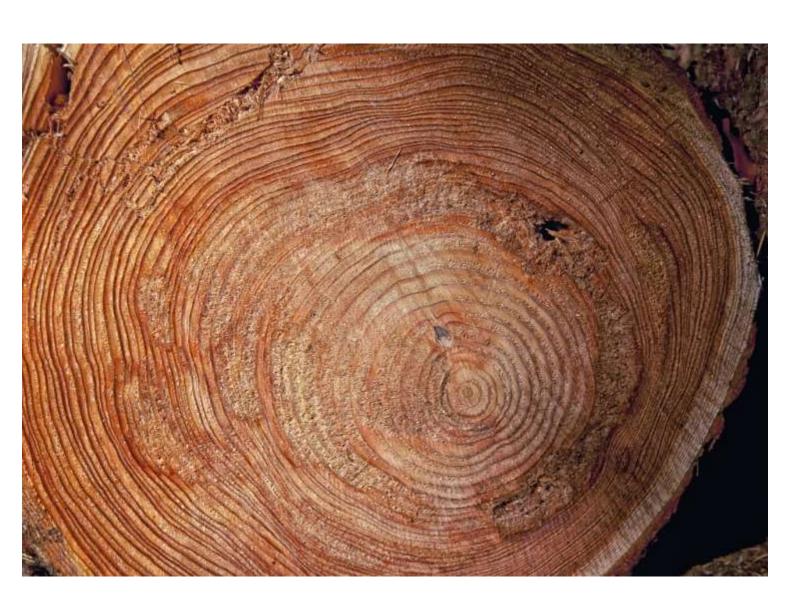
Their approach

- When CHAD learned
 - A better way
 - A new framework
 - An awesome library
- He explained it to the team:
 - Presentation
 - Pitfalls
 - Tips & tricks
- → From then on, they would do it like that!





What went wrong?



Old code stayed 'the old way'



What did CHAD forget?

Trim your stack

When new tech goes in, old stuff must go out!



Trim your stack

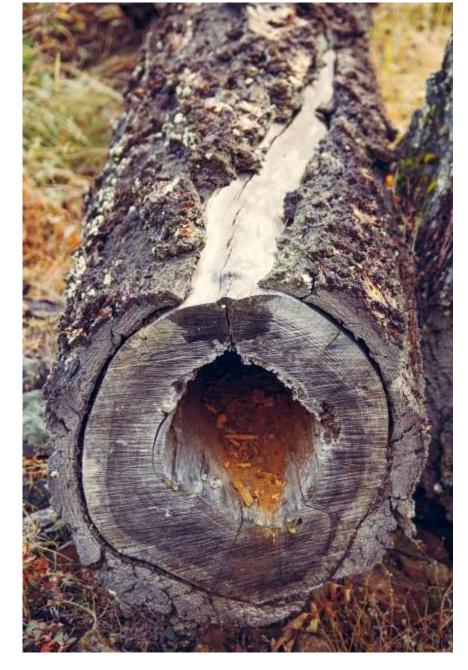
Ask yourself questions such as:

- What problem does this new tech solve?
- Do we really need that?
- Which old, similar, thing do we have?
- Can that be replaced by the new one?
- How much effort would that be?
- What effect does it have to keep booth?
 - On maintenance
 - On onboarding



What could CHAD have done?

"Hollow out the trunk"







The case





The solution

- Angular
- IdentityServer
- Docker & Kubernetes
- Microservices
- MongoDB
- → All of this was new to them





What went wrong?

The team got stuck on:

- Learning the new stack
- Deployments
- Debugging
- MongoDB

The project got a huge delay

- → Massive 'team skills' violation
- → Over-engineered





Team skills - revisited

New skills in real projects:

- Don't combine learning & delivery goals
- Budget extra time
- 1 at a time
- Explain the risk to the business

"This new way of doing things will make sure we can deliver more, with higher quality."



What else did CHAD forget?

Evolving architecture

Architecture follows your problems, not the other way around!



Evolving architecture

KISS

- Start with the simplest solution
- Discover your needs from PROD
- Adapt to those needs, extract services
- → You' Il have a working product WAY faster



Microservices?

When?

- Scale independently
 - → Balance cost with speed
- Multiple clients
 - → Clients can adopt features at will
- Different technology stacks

You must be this tall to use microservices

Conflicting dependencies



What could CHAD have done?

Let the architecture follow the needs

Start simple:

- ASP.NET & Angular (1 new thing)
- No microservices

Structure code to allow decoupling:

- SOLID
- Vertical slices
- → Deliver your value!







Summary

- 1. Technical fit
- 2. Check for warning signs
- 3. Team skill
- 4. Take away the magic
- 5. Trim your stack
- 6. Evolving architecture



No really, who is CHAD?

- Me
- The whole team
- Someone else
- Totally made up
- → He acted because he cared!

Carelessly or Helplessly Acting Developer



Wouldn' tit be better to be a ...

RAD?

Responsibly Acting Developer



Are you on board with this mission?

- 1. Spread the word!
- 2. Follow us on Twitter:@RadCert
- 3. Take the quiz at https://rad-cert.com
- 4. Come find me later to pick up your SWAG





Hannes Lowette





- Head of Learning & Development
- Competence Coach .NET
- Father of 3
- Amateur guitar builder
- LEGO® enthusiast



Questions? ITCONSULTANCY